MAGNUSSEN

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RYAN MAGNUSSEN - APRIL 28, 2006

IN THE UNITED STATES DISTRICT COURT FOR THE DISTRICT OF DELAWARE

IN RE ADAMS GOLF INC.

SECURITIES LITIGATION,

APRIL 28 2006
9:00 O'CLOCK A H

The Deposition of RYAH HAGNUSSEH taken before Ernest Kuemmel CSR(A). Examiner.
pursuant to Rules 203. 728. 204(1) of the Court of
Queen's Bench of Alberta at the offices of Hichael
C Dunkley Calgary. Alberta on the 28th day of
April A D 2006

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RYAN CURTIS MAGNUSSEN, sworn, examined

2 by Ms. Leland:

3 Q. Good morning.

A. Good morning.

Q. Thank you for being here

A. You're welcome.

Q. My name is Elizabeth Leland. I'm from

8 the law firm of Keller Rohrback in Seattle, and I'm

9 one of the attorneys for the plaintiffs in this

10 case. Could you state your name and your address

11 for the record, please?

A. Ryan Curtis Magnussen. Address is

13 135 Woodmont Drive, Southwest, Calgary, Alberta.

14 Q Thank you. Now briefly, without

15 divulging the details of any of our communications,

16 can you tell me how the documents bearing the

17 numbers MCK on the bottom came to be in the

18 plaintiff's attorney's possession?

A. Vance Mackenzie and I had a meeting, I

20 believe -- well, management had a meeting and Vance

21 contacted the Seattle law firm, when we found out

22 that the lawsuit was going on, to offer up any

23 information that we had that might help them to,

24 you know, pursue the case, that helps the case.

25 O. And the Seattle law firm took all the

APPEARANCES

FOR THE PLAINTIFFS:

Elizabeth W. Fox, Ms. Berger & Montague, P.C. 1622 Locust Street Philadelphia, Pennsylvania 19103

and

Elizabeth A. Leland, Ms. Keller Rohrback LLP 1201 Third Avenue, Suite 3200 Seattle, Washington 98101-3052

FOR THE DEFENDANTS: (With the exception of the underwriters)

Michelle A. Reed, Ms. and Laura Moriaty, Ms. Akin Gump Strauss Hauer & Feld LLP 300 West 6th Street, Suite 2100 Austin, Texas 78701-3911

OFFICIAL COURT REPORTER:

DONNA GERBRANDT, CSR(A)

1 documents that were offered?

A. Yeah. I believe it was you came up to

3 our office in Calgary, and I had all my staff

4 supply you with their files from Adams, which you

5 went through and chose whichever documents you

6 wanted.

Q

10

23

25

Q. And that was all the documents that were

8 offered; correct?

A. Yeah.

Q. Okay. Can you give me a brief

11 background of your work history before you became

12 affiliated with WDC Mackenzie?

13 A. I started work with Sears Canada, and I

14 worked with them for six years. I left as a retail

15 sales manager and I joined a bank, Canada Trust. I

16 became a branch manager at 25, and did that for

17 another seven years. I was one of the top

18 managers. And I decided that, based on how I was

19 successful in business and saw what my customers

20 did, that if I went out and did my own business

21 that I could be successful as well. So that's

22 where we started WDC after that.

Q. And in what year was WDC started?

24 A. In 1992.

Q. And can you give me a brief background

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Objection, mischaracterizing former testimony. You
 may answer.

- A. The bottom line is my business is golf.
- 4 I can golf free everywhere all over here. So I
- 5 travelled and golfed and met with pros all over the
- 6 place and stayed in contact with my company daily.
- 7 Q. MS. REED: Before 1992, did you
- 8 have any involvement in the golf industry?
- 9 A. No.
- 10 MS. LELAND: Can you clarify what
- 11 you mean by "involvement"?
- 12 MS. REED: Sure.
- 13 Q. Before 1992, did you have any knowledge
- 14 of golf industry sales? Let's start with that.
- 15 A. Reasonably, yeah.
- 16 Q: Now, I'm not a golfer and so I have to
- 17 ask lots of non-golf questions and get educated
- 18 through all of this. Tell me a little bit about
- 19 the golf season in Canada. So in Canada, when is
- 20 the high golf season and when is the low golf
- 21 season?
- 22 A. It usually starts at the end of March,
- 23 beginning of April and will end about mid-October.
 - Q. And Greg Pratt earlier testified that
- '5 the peak of the golf season was Father's Day. Does

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- 1 that sound about right to you?
- 2 A. Yeah, June.
- 3 Q. And typically would sales through the
- 4 golf season -- how are they distributed? When do
- 5 you have higher sales and when do you have lower
- 6 sales?
- 7 MS. LELAND: Object as to form.
- 8 Q. MS. **REED:** Okay. Let's start
- 9 with this: When do you have higher sales in the
- 10 golf season?
- 11 A. Generally your spring shipment will be a
- 12 large amount, followed by either pre-arranged
- 13 fill-in shipments or -- and then followed up with
- 14 retailer later for further business.
- 15 Q. Now, in 1998 was Adams Golf a "hot"
- 16 product?
- 17 A. Yeah, I would say.
- 18 Q. And tell me a little bit about hot
- 19 products? How long does a product usually stay
- 20 hot?

25

- 21 MS. LELAND: Can we define "hot",
- 22 just to make sure everybody is on the same page?
- 23 Q. MS. REED:
- Well, how would you
- 24 define "hot"?
 - A. Very popular in the marketplace.

59

- Q. Okay. How long would a golf club remain
- 2 very popular?

3

9

13

14

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- MS. LELAND: Object as to form.
- 4 A. Depending on distribution, exclusively 5 up to three or four years.
 - Q. MS. REED: And at some point
- 7 you would expect sales to slow down of a hot
- 8 product?
 - A. Yeah.
- 10 Q. And companies typically, to make sure
- 11 that they have continued sales, introduce new
- 12 products; is that right?
 - A. Yeah.
 - Q. And so if they have one product, they
- 15 try and follow it up by a second product to
- 16 continue the momentum?
 - MS. LELAND: Object to form.
- 18 A. If the momentum on the first product is
- 19 no longer there, they generally will start to
 20 develop -- research and develop a new product.
- 21 O MS REED: And tell me a little
- 22 bit about what made the Adams Golf club hot in
- 23 1998?
- 24 A. It was upside down.
- 25 Q. And tell me a little bit about that.

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- A. There you go. The club was designed
- 2 upside down. In golf clubs, if you look, in the
- 3 normal design the top is larger than the bottom,
- 4 the sole, and Adams Golf widened the sole and
- 5 lowered the top to give it more weight at the
- 6 bottom to get the ball airborne. So it was
- 7 incredible technology to come up with, and the club
- 8 performed unbelievably well. So that's what made
- 9 that one hot.
- 10 Q. So I need to get myself an Adams Golf
- 11 club because mine doesn't go very far. When Adams
- 12 Introduced that club, did anyone else have a club
- 13 that was similar to Adams?
- A. Not even -- there were similar -- no.
 - Q. Did at some point --
- 16 A. It was a happening new thing.
 - Q. Did at some point competitors introduce
- 18 clubs that were similar to Adams?
- 19 A. They tried to, yeah, introduce clubs
- 20 that would compete with Adams. Fairway would.
- 21 Q. Did Orlimar Introduce a club in late
- 22 summer, early fall 1998 that would compete with
- 23 Adams?
- 24 A. Yes.
- 25 Q. Did Callaway introduce a club that would

15

17

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61 1 compete with Adams? A. Maybe. To the best of my recollection, 3 I didn't pay a lot of attention to what Callaway 4 did, so Q. Tell me a little bit about the golf 6 industry and who you would consider Adams Golf 7 competitors in 1998? A. In '98. Due to the product, design, and 9 innovation it was a top club, top of the market.

10 And so its competitors would have been the 11 Callaway, Taylor Made. The top-end manufacturers.

Q. Can you think of any others? 12

A. Titleist, Nazumo. 13

Q. What's that one? 14

A. Nazumo. 15

Does that sort of sum up Adams Golf's 16

17 competition?

To the best of your MS. LELAND: 18

19 recollection

A. To the best of my recollection, but 21 there are 50 club manufacturers probably out there,

22 and they're all Adams' competition.

Had any of these O. MS. REED: 23

24 other manufacturers experienced gray marketing of 25 their clubs --

62 MS. LELAND:

Object to form.

Q. MS. REED: 2

-- in 1998?

MS. LELAND: 3

Object as to form.

A. To the best of my knowledge, yes. 4

Which golf MS. REED: 5

manufacturers experienced gray marketing in 1998? 6

Particularly -- in 1998?

8 Q.

To the best of my knowledge, I don't Α. 9

10 know.

1

7

13

23

O. Or previous to 1998. 11

Titleist, Callaway. 12

Q. Did Taylor Made --

A. I don't shop at Costco. 14

O. Excuse me? 15

A. I don't shop at Costco, so I don't... 16

Q. But based on your knowledge from being 17

18 in the company, were you aware of any other

19 manufacturers that had previously experienced gray

20 marketing in 1998?

A. To the best of my knowledge, the two I 21

22 mentioned.

Q. Do you know if Taylor Made did?

A. That's... I had a letter -- is it 24

25 Titleist Kober (phonetic) or is it --

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MS. LELAND: You just answer to

2 the best of your recollection We're trying to get

3 at what you know, so....

A. Yeah.

Q. MS. REED: Callaway and 5

Titleist? 6

7

A. Yeah.

Q. That's good. And even after gray

marketing, would you consider Callaway to be a

major name brand club?

Object as to form. MS. LELAND:

12 You can answer.

A. Yes, but it's not comparing apples with

14 apples. You know, one's an established business

15 and one is a new business.

Even after gray Q. MS. REED:

17 marketing would you consider Titleist to be a major

18 name brand club?

Object to form. 19 MS. LELAND:

20 Yes.

22

23

A. The same thing? 21

> MS. FOX: Finish.

MS. LELAND:

You go ahead and

24 finish your answer.

25

Counsel, I would MS. REED:

1 appreciate it if you wouldn't coach the witness

2 either verbally or through your actions during the

3 Deposition...

I'm sorry. I was MS. LELAND:

5 not coaching the witness, but go ahead and answer

6 the question.

Please repeat the THE WITNESS: 7

8 question.

I can just move on. MS. REED: 9

Q. Earlier you had talked about the various 10

11 products that WDC Mackenzie marketed. Was WDC

12 Mackenzie focussed on selling popular products?

Object as to form. MS. LELAND: 13

A. Our goal was to gain exclusive Canadian 14

15 rights to a product so that we had control in

16 Canada of how the product sold and... quickly

17 repeat the question.

Were you focussed on Q. MS. REED: 18

19 selling hot or revolutionary products?

Object to the form. MS. LELAND: 20

A. Again, no. We wanted to get the

22 Canadian distribution for whatever we coul-

23 off, and we had to believe that it had a pro

24 the product had potential in the marketplace. We

st

25 generally had products that were not in the

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IN THE UNITED STATES DISTRICT COURT FOR THE DISTRICT OF DELAWARE

IN RE ADAMS GOLF, INC. : CONSOLIDATED

SECURITIES LITIGATION : C.A. No. 99-371 KAJ

Friday, August 11, 2006

Oral deposition of R. ALAN MILLER, taken
pursuant to notice, was held at the offices of AKIN,
GUMP, STRAUSS, HAUER AND FELD, LLP, 590 Madison
Avenue, 18th Floor, New York, New York 10022-2524
commencing at 8:50 a.m. on the above date, before Beth
A. Barkocy, Certified Shorthand Reporter and Notary
Public.

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************	Page 122		Page 124
1.	type of disclosure of the issue of gray	1	BY MR. BESSETTE:
2	marketing.	2	Q or old information?
3	By the way, I would suggest that the	3	MR. LEWIS: Object to the form.
4	entire press release was new information, not	4	BY MR BESSETTE:
5	just the portion of it you asked me about,	5	Q. The part I just read.
6	and it would be taken by the market in its	6	MR LEWIS: Same objection
7	entirety. That doesn't say that there	7	THE WITNESS: I think the
8	weren't some people who knew in the spring of	8	BY MR BESSETTE:
9	'98, and I think it was April and May, that	9	Q. Let me withdraw it and make the
10	there was some level of gray marketing going	10	question a little more precise
1.1	on	11	The information about Tight Lies
12	I'm thinking of some of the	12	showing up in Costco, prompting a lawsuit, is that new
13	references in Mackenzie's work, and some of	13	information or old information?
14	the complaint letters, I think, referenced in	14	MR LEWIS: Objection to form and
15	Mr. Grace's work, that there was some level	15	foundation.
16	of knowledge about some of it, but I think in	16	THE WITNESS: That's a good
17	terms of public information to the market,	17	question. It's technically old information
1.8	that this is the first such piece, but when I	18	by that point because they refer to
19	say "to the market" here, we have to remember	19	information that had occurred sometime
20	there was no public stock at that time, so	20	previously and had been discussed in the
21	even though it was released to the market and	21	press release sometime previously, but it's
22	to the public, there would have been no	22	the type of information in the form of
23	community of stockholders or analysts, for	23	distribution that would fit into the messier
24	example, to follow this at the time.	24	category we talked about earlier as opposed
	BY MR. BESSETTE:	25	to the clean, simple major national
	Page 123		Page 125
_	· · · · · · · · · · · · · · · · · · ·		-
1	Q This press release was	1	impact-type release or earnings-type
	contemporaneous with the IPO roadshow, was it not?	2	information for a large-cap company followed
3	MR. LEWIS: Objection to form,	3	widely by Wall Street or whatever the
4	foundation	4	examples were that we were talking about;
5	THE WITNESS: Yeah, I believe that's	5	that is, you've got this article appearing to
6	right.	6	the trade, as my understanding goes, in, most
	BY MR BESSETTE:	7	likely, mid July, as best I can tell, and
8	Q. Let me show you what's been marked	8	that's not - I don't think there's any
	as Exhibit-233 (indicating) This is the Golf Pro	9	certainty as to the dates when this thing
	article that you reference in your report at	10	actually reached people
	Paragraph 13A?		
12	A. Right.	12	Q You're just guessing when it reached
13	Q. On Page 3 of the article, it states	13	people, right?
	that the company joined the ignominious ranks of the	1.4	MR LEWIS: Objection to form.
	big boys in another way this year; Tight Lies started	15	THE WITNESS: No. My understanding
	showing up in Costco, prompting a lawsuit from Adams	16	is there has been work done on that issue
	with two different aims. Do you see that?	17	that the best information is that it was most
18	A. Yes.	18	likely the middle of July, and if you analyze
19	Q. Was this information released on or	19	the text of the article, it appears to make
20	about August 1, 1998 publish date?	20	sense that it would be out sometime in the
21	A. I haven't seen any reason to think	21	middle of July.
22	SO.	22	BY MR BESSETTE:
23	Q. Is this information in this report	23	Q. What work has been done?
24	new information	24	 A. My understanding is contact had been
25	MR. LEWIS: Object to the form.	25	made with - I think it was the circulation director

32 (Pages 122 to 125)

	Page 126	,, <u>,,</u>	Page 128
1	of the magazine, who indicated a likely distribution	1	that it's likely it came out in mid July.
2	date of mid month before the cover date.	2	A. This may take a while because I did
3	Q. Who is that person?	3	this a while ago, but I'll go through it and see if I
4	A. I don't know.	4	can find it.
5	Q. Who made the contact?	5	Q. Let's do it on the lunch break.
6	A. Counsel.	6	A. That's fine with me.
7	Q. Which one?	7	Q. The information about Tight Lies
8	A. I'm sorry, I don't know which one of	8	showing up in Costco, prompting a lawsuit, I think you
9	plaintiff's counsel.	9	said that was old information but also you started
10	Q. Which one told you?	10	to go through some explanation about how it was messy
11	A I think it was Mr. Collins	11	as well. I'm not sure I understand. Is that
12	There had been other contact that it	12	information, whether it came out in July or on the
13	might have been the middle of August with another	13	publish date, is that old or new information?
14	person with some role, I believe, at Fairchild	14	MR LEWIS: Objection to form
15	Publications, not positive of that but I think that's	15	THE WITNESS: I think what I said
16	right, but the weight of that information seemed to go	16	about that is that although it's technically
17	to the middle of July and our general experience about	17	old information in the sense that it refers
18	magazine release dates, and I think most people's, is	18	to information that it occurred previously,
19	that they come out before the cover date, not after	19	that is, the lawsuit and the fact of the
20	Q Do you have any actual evidence that	20	clubs showing up in Costco, but that it's not
21	it came out in the middle of July?	21	of the clean, simple national impact type of
22	MR LEWIS: Objection to the form	22	information we had discussed earlier when you
23	BY MR. BESSETTE:	23	asked me a general question about this sort
24	Q. That's a yes or no. Do you have any	24	of thing, which came out on Monday, repeated
25	evidence that it came out in the middle of July?	25	on Wednesday, would likely not have an effect
ļ	Page 127		Page 129
1	MR LEWIS: Same objection	1	on Wednesday.
2	THE WITNESS: I'm not sure what you	2	This is in the category, to me, of
3	mean by evidence because in my view if you	3	messier information, that is, in a trade
4	analyze the text, it looks to be likely that	4	publication, to my understanding distributed
5	it came out earlier than later, that is, in	5	primarily to the trade, and following an
6	July as opposed to in August, and we looked	6	earlier disclosure of the information in the
7	at the text pretty closely for that and we	7	form of a press release into a market in
8	looked at the text of an article that	8	which there was no publicly traded stock for
9	appeared in the September issue of Golf Pro,	9	market participants to follow
10	and it appeared as though that most likely	10	BY MR. BESSETTE:
11	was written to come out in August	11	Q. Do you think that information as
12	Having said all that, I am certainly	12	conveyed in this article is material?
13	not certain of that distribution date.	13	MR. LEWIS: Objection to form,
14	BY MR. BESSETTE:	14	foundation
15	Q What text are you referring to?	15	THE WITNESS: Yes
16	A. I'd have to try to go through this	16	BY MR. BESSETTE:
17	and pick it all out, but if there's some reference in	17	Q. How do you determine that?
18	here that indicates it was written before the IPO,	18	A. I think that taking the paragraph
19	which occurred around the beginning of January.	19	you focused on, the use of the words join the
20	MR LEWIS: You said January	20	ignominious ranks of the big boys would suggest that
21	THE WITNESS: July, I'm sorry	21	for a small growth company to join the ranks of the
22	Thanks.	22	big boys would be an important event. The ignominious
23	BY MR BESSETTE:	23	suggests potentially important just by the use of the
24	Q I'd like to at least see what text	24	word. The fact that Tight Lies started showing up in
25	you're talking about that leads you to the conclusion	25	Costco, I think would be important for the reasons we

33 (Pages 126 to 129)

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	Page 206	!	
1	report, if you would, please. You should still have	1	tilt on it I think what I'm saying there is
2	it there.	2	that in the context of analyzing Mr. James'
3	A. (Witness complies.)	3	claim that the fact that there was not a
4	MR. BESSETTE: Mark this as 350,	4	statistically significant negative reaction
5	please.	5	to the quote disclosure unquote of the gray
6	(Fax dated 08/04/98 was marked	6	marketing problem in this report should be
7	Exhibit-350 for identification)	7	viewed in the context of the entire report
8	BY MR BESSETTE:	8	being overwhelmingly positive and that the
9	Q I've handed you Exhibit-350, which	9	market deals with all the information
10	is the August 4 Lehman Brothers' initiation of	10	received it receives when it receives it
11	coverage report on Adams Golf. You also have	11	and does not select one page out of 28 or one
1,2	Exhibit-180, which is the August 28 Lehman report on	12	paragraph, whatever it is, out of 28 and
13	Adams Golf	1.3	respond only to it and ignore all the rest.
14	A. Right.	14	I think that was basically the point, that
15	Q. The Paragraph 9 of your rebuttal	15	the attempted measurement and reaching a
16	report you can turn to it if you want you say	16	conclusion based on the measurement of one
1.7	that, in talking about this Lehman report on	17	small piece of an entire report is not
1.8	August 28, that the bulk of it that it contained a	1.8	appropriate
19	buy recommendation and the bulk of it was	1.9	BY MR. BESSETTE:
20	overwhelmingly positive with respect to Adams Golf and	20	Q. Looking at Exhibit-350, the earlier
21	its prospects, therefore diluting the impact of the	21	Lehman report, I want you to compare them, because
22	gray market disclosure that's at the end that we	22	when I do, I see the investment thesis, the
23	already looked at, right?	23	recommendation, and the target prices are identical
24	A Right	24	MR LEWIS: Is there a question?
25	Q. Your view is the August 28, 1998		BY MR. BESSETTE:
==	Page 207		Page 209
1	report by Lehman was material and it was	1	Q. I want you to go ahead and look at
1		2	that because my question is going to be what is new in
2	overwhelmingly positive for Adams Golf?	ì	
3	MR. LEWIS: Objection to form and	3	the August 28 report that is not merely a restatement
4	foundation.	4	of the August 4 report.
5	THE WITNESS: (No response.)	5	MR LEWIS: Objection, overbroad,
6	BY MR BESSETTE:	6	vague and unintelligible
7	Q Let me strike that on the material	7	THE WITNESS: Approximately 25
8	It's overwhelmingly positive, as you	8	additional pages of material, and if the
9	say in your report. Is it material, in your opinion?	9	question is what's in the 25 pages, the 25
10	MR. LEWIS: Objection to form and	10	new pages that's not in the original report,
11	foundation.	11	I'd have to go through it, basically,
12	THE WITNESS: Let me strike that	12	paragraph by paragraph to see what it is
13	question	1.3	The point that I was making in the
1.4	BY MR. BESSETTE:	14	rebuttal report that you identified was not,
15	Q. Is it your opinion, sir strike	15	in essence, a stand-alone point as to the
16	that.	1.6	August 28 report but a response to Mr. James
17	In the report, you're offering a	17	reaching a conclusion based on one paragraph
18	rebuttal to Mr James that I think goes like this:	18	in that report, one or two paragraphs,
19	The reason that the Lehman Brothers' August 28 report	19	whatever it is, as opposed to the contents of
20	didn't affect the stock price was because it was	20	the entire report and the context in which it
21	overwhelmingly positive and diluted the impact of the	21	appears.
22	gray market disclosure; do I have that right?	22	BY MR. BESSETTE:
23	MR. LEWIS: Objection to form and	23	Q. As part of your work in this case,
24	foundation	24	you did not compare the Lehman August 28 report with
	THE WITNESS: Slightly different	25	its initiation coverage report on August 4 to see if

53 (Pages 206 to 209)

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	Page 210		Page 212
1	there was any new material information in the	1	
2	August 28 report; is that right?	1	too obvious when you read that, but you'd
3		2	have to try to figure out what the company
4	MR. LEWIS: Objection to form and	3	spent to keep retailers happy and the number
5	foundation; misstates the testimony.	4	of sales they lost, if you could do this from
6	THE WITNESS: That's probably about	5	the information starting, I suppose, with
7	a third or half right. I don't remember	6	the information compiled by Mr. Grace and
1	doing that as a separate exercise like that,	7	then trying to extrapolate from that as best
8 9	just focused on those two items; that is, we	8	you could as to what other customers were
10	reviewed the information that came in the	9	lost that you never heard from, but that's
11	marketplace, generally speaking, on a	10	not an exercise that we undertook and I don't
12	chronological basis and also by source of	11	know that anybody else has here
1	that information, so I went through the	12	BY MR. BESSETTE:
13	Lehman Brothers' reports at one time, I went	13	Q. Have you read Mr. James' rebuttal
	through the Ferris Baker reports at another	14	report?
15	time, and all that in conjunction with	15	A. Yes.
16	looking at the stock price, volume, movements	16	Q Summarize, if you would, for me your
17	relative to the comparable companies and the	17	critiques of his rebuttal report.
18	other sorts of information we've discussed	18	MR LEWIS: Objection, overbroad,
20	earlier today, so I was reading them pretty	19	vague and ambiguous
21	close in time but I don't recall doing it for	20	THE WITNESS: I could try to do that
22	the purpose you asked, to determine what new information existed in the 28th that did not	21	quickly if you had a copy for me to look at
23	· ···· · · · · · · · · · · · · · · · ·	22	BY MR. BESSETTE:
24	come out in the 4th. BY MR. BESSETTE:	23	Q Have you already sort of done that,
25		24	taken some notes, prepared something, a summary of
25	Q. Did you see before today the	25	your critiques of his rebuttal report?
	Page 211		Page 213
1	August 4 report?	1	A. No, I don't think so. I remember
2	A. Yes.	2	reading through it fairly quickly when I got it and
3	Q. Have you attempted to quantify the	3	having some thoughts, but I haven't prepared anything.
4	impact of Costco sales on Adams' pre-IPO sales volume?	4	Q. I had some questions about the
5	MR. LEWIS: Objection to form.	5	roadshow, and I think we determined that it started in
6	THE WITNESS: I was aware of what	6	mid June or so?
7	the numbers were while going through this	7	A. Right.
8	analysis. I don't recall trying to do	8	Q. The book building process, that
9	anything more specific like dividing one into	9	occurs well before the roadshow, does it not,
10	the other or anything like that, but sure, I	10	generally speaking?
11	knew what the Costco numbers were and	11	MR LEWIS: Objection to form
12	purchases and sales, I believe, of Costco and	12	THE WITNESS: Usually, it does
13	roughly what the Adams numbers were at about	1.3	Well, it starts - did you say occurs? It
14	the time of the IPO; sure	1.4	starts before the roadshow and continues
15	BY MR. BESSETTE:	15	well, probably, through the IPO
16	Q What impact did Costco sales have on	16	BY MR. BESSETTE:
17	Adams' reported profitability pre-IPO?	1.7	Q. Okay
18	MR. LEWIS: Objection to form and	18	Are you expressing any opinions in
19	foundation.	19	your reports or do you intend to express any
20	THE WITNESS: I don't recall seeing	20	concerning plaintiff's allegations of questionable
21	that broken out anyplace. I think with	21	sales practices?
22	respect to historical profitability covering	22	MR LEWIS: Object to the form
23	the period prior to the IPO, you'd have to	23	THE WITNESS: My understanding is
24	try to determine the effect on sales and	24	that I probably don't.
25	costs to answer that. Sorry, that might be	25	BY MR BESSETTE:

54 (Pages 210 to 213)